

CABOT FACT BOOK



CABOT CORPORATION a value-added global supplier of specialty chemicals and performance materials for the transportation, infrastructure, environment and consumer industries

At Cabot, innovation is driven by our passion to advance our customers' businesses through our deep understanding of their needs, their industries and the global trends that impact their businesses.

The power of Cabot is that we combine this knowledge with our technical expertise. Our technical, commercial and manufacturing talent is among the best in the industry. We work with our customers to create value through innovation and technology. Our research and development capabilities are a major reason why we have been an industry leader for over a century. We also innovate in new process technology, contributing to decreased manufacturing downtime, higher margins and improved energy efficiency.

We recently launched a number of new products, including fumed silica for adhesives, carbon additives for batteries, reinforcing materials for tire tread applications, specialty carbons and fumed silica additives for toners, as well as activated carbon for both sugar decolorization and oil and gas applications. This pipeline of new products is a testament to our innovation, technology capabilities, and our investment in research and development.

Our research and development team collaborates with industry and academia to find new ways to apply our technical capabilities and drive applications development with our customers. Specifically, we have made progress in graphene production technology and applications. We have also integrated our graphene applications knowledge with other core carbon technologies such as surface modification. A number of leading companies have engaged in development programs with us to evaluate how our graphene materials can solve critical challenges in energy storage, polymer composites and specialty elastomers.

Innovation is our lifeblood and has been for nearly 140 years. We are excited to apply our technical skills in ways that benefit our customers and improve the world around us.

Our global network of people is the engine that spurs our innovation. We are empowered to share ideas, compare new findings, and collaborate to ensure we capture the best thinking across our network.



CABOT CORPORATION **Founded** 1882 **Employees** ~4,500 **Symbol** CBT (NYSE) **Web** cabotcorp.com

CABOT HEADQUARTERS

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* global and regional

Our sustainability starts with responsibility. We have an obligation to future generations to be considerate of the impact we have on our planet.

We consider sustainability as our license to operate. We hold ourselves accountable in this area because nothing is more important than the safety and health of our employees, visitors, partners, customers and communities. We are thoughtful about how we use our resources and how we reduce our carbon footprint.



STANDARDS

We have established a series of global safety, health and environment standards and guidelines for our worldwide operating facilities. The standards and guidelines supplement local regulations and permits, and often go beyond compliance. By acting responsibly and promoting safety and environmental excellence throughout our organization, we have maintained our leadership position among global chemical manufacturing companies with a world-class safety record.

PROCUREMENT

We seek quality products and services through mutually beneficial and ethical relationships with suppliers who act responsibly and demonstrate integrity in the marketplace. We will not knowingly conduct business with any party who operates in violation of applicable laws or regulations, including those relating to employment, environment and safety.

CLIMATE INNOVATION

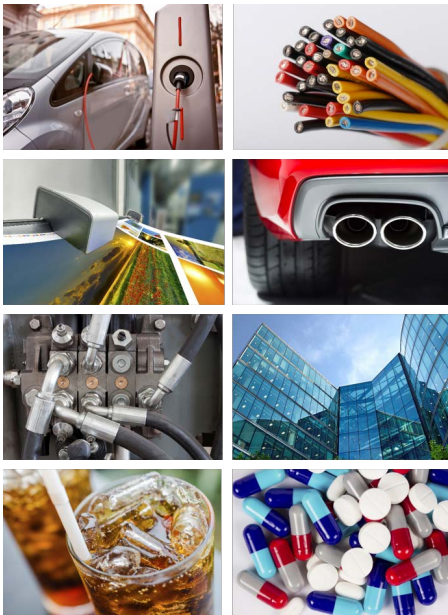
We are dedicated to climate innovation throughout our businesses and operations. We have committed to reduce our total greenhouse gas emissions intensity by 20% from 2005 to 2025. We have also committed to reduce NO_x emissions intensity by 50% and SO₂ emissions intensity by 40% from 2012 to 2025.

RESPONSIBLE PRODUCTS

We invest in process technology and new product development that globally promote sustainable business practices. While our products deliver wide ranging functionality—from rheology control to color and conductivity—many of them also contribute to saving energy and protecting the environment.

We provide customized solutions that move our customers' products forward. Our global applications development network guides customers to the right product for their needs.

To advance in our industry, we continually develop high-performance products across our portfolio that can improve our customers' product performance, streamline manufacturing processes and inspire innovation. Combined with our global expertise, we deliver powerful solutions that help our customers be successful in their markets.



REINFORCEMENT MATERIALS

Rubber Blacks tires, hoses, belts, molded goods

Elastomer Composites tires

PURIFICATION SOLUTIONS

Activated Carbon purification of air and water, food and beverages, pharmaceuticals, catalysts

PERFORMANCE CHEMICALS

Specialty Carbons toners, coatings, adhesives, sealants, electronics, batteries, inks, plastic film and sheet, fiber, plastic molding, pipes, wire and cable, conductive plastics **Specialty Compounds** masterbatches, conductive concentrates, conductive compounds **Fumed Metal Oxides** silicones, toners, composites, adhesives, sealants, coatings, polishing slurries **Aerogel** building and construction, coatings, industrial insulation, specialty chemicals, subsea pipelines **Inkjet Colorants** small office, home office, commercial and industrial inkjet printing

60 facilities in more than **20** countries:

43 manufacturing facilities, global R&D

capabilities at **8** locations, and sales in more

than **25** locations

